BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT

BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT IS AN ESSENTIAL PROCESS THAT HEALTHCARE ORGANIZATIONS USE TO OPTIMIZE THEIR FINANCIAL PERFORMANCE WHILE DELIVERING QUALITY CARE TO PATIENTS. THIS SPECIALIZED FORM OF REVENUE CYCLE MANAGEMENT (RCM) ADDRESSES THE UNIQUE CHALLENGES FACED BY BEHAVIORAL HEALTH PROVIDERS, INCLUDING MENTAL HEALTH, SUBSTANCE ABUSE, AND COUNSELING SERVICES. EFFECTIVE MANAGEMENT ENSURES THAT CLAIMS ARE ACCURATELY PROCESSED, REIMBURSEMENTS ARE TIMELY, AND COMPLIANCE WITH HEALTHCARE REGULATIONS IS MAINTAINED. THIS ARTICLE EXPLORES THE CRITICAL COMPONENTS OF BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT, THE BENEFITS OF IMPLEMENTING EFFICIENT RCM PRACTICES, AND THE CHALLENGES THAT PROVIDERS ENCOUNTER. ADDITIONALLY, IT COVERS STRATEGIES AND BEST PRACTICES DESIGNED TO ENHANCE REVENUE FLOW AND REDUCE ADMINISTRATIVE BURDENS. UNDERSTANDING THESE FACTORS IS CRUCIAL FOR BEHAVIORAL HEALTH ORGANIZATIONS AIMING TO IMPROVE FINANCIAL STABILITY AND FOCUS MORE ON PATIENT CARE.

- Understanding Behavioral Health Revenue Cycle Management
- KEY COMPONENTS OF BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT
- CHALLENGES IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT
- BENEFITS OF EFFECTIVE BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT
- BEST PRACTICES AND STRATEGIES FOR OPTIMIZATION

UNDERSTANDING BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT

BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT REFERS TO THE COMPREHENSIVE PROCESS THAT BEHAVIORAL HEALTH PROVIDERS USE TO MANAGE ADMINISTRATIVE AND CLINICAL FUNCTIONS RELATED TO PATIENT SERVICE REVENUE. THIS ENCOMPASSES EVERYTHING FROM SCHEDULING APPOINTMENTS AND VERIFYING INSURANCE ELIGIBILITY TO CLAIM SUBMISSION AND PAYMENT COLLECTION. UNLIKE GENERAL HEALTHCARE RCM, BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT MUST NAVIGATE SPECIFIC CODING SYSTEMS, PAYER REQUIREMENTS, AND REGULATORY COMPLIANCE RELATED TO MENTAL HEALTH AND SUBSTANCE ABUSE TREATMENT. THE GOAL IS TO STREAMLINE REVENUE PROCESSES SO PROVIDERS CAN MAXIMIZE REIMBURSEMENTS WHILE MINIMIZING DENIALS AND DELAYS. UNDERSTANDING THE SCOPE OF BEHAVIORAL HEALTH RCM AIDS ORGANIZATIONS IN IDENTIFYING AREAS FOR IMPROVEMENT AND LEVERAGING TECHNOLOGY TO FACILITATE EFFICIENT WORKFLOWS.

DEFINITION AND SCOPE

In behavioral health revenue cycle management, the scope includes all financial and administrative functions that begin when a patient schedules an appointment and conclude when the provider receives final payment. This includes patient registration, insurance verification, documentation, coding, billing, accounts receivable management, and reporting. Behavioral health providers must also consider privacy regulations such as HIPAA and 42 CFR Part 2, which govern the confidentiality of patient records, particularly in substance abuse treatment.

IMPORTANCE IN BEHAVIORAL HEALTH SERVICES

ACCURATE AND COMPLIANT REVENUE CYCLE MANAGEMENT IS VITAL FOR BEHAVIORAL HEALTH PROVIDERS TO MAINTAIN FINANCIAL VIABILITY AND CONTINUE DELIVERING ESSENTIAL SERVICES. GIVEN THE COMPLEX PAYER LANDSCAPE AND FREQUENT CHANGES IN REIMBURSEMENT POLICIES FOR MENTAL HEALTH SERVICES, EFFECTIVE MANAGEMENT HELPS PREVENT REVENUE LOSS. ADDITIONALLY, IT SUPPORTS BETTER PATIENT EXPERIENCES BY REDUCING BILLING ERRORS AND IMPROVING COMMUNICATION REGARDING FINANCIAL RESPONSIBILITIES.

KEY COMPONENTS OF BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT

THE BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT PROCESS INVOLVES SEVERAL INTERCONNECTED COMPONENTS THAT COLLECTIVELY ENSURE EFFICIENT REVENUE CAPTURE AND REIMBURSEMENT. EACH STAGE REQUIRES ATTENTION TO DETAIL AND ADHERENCE TO INDUSTRY STANDARDS TO MINIMIZE DELAYS AND DENIALS. PROPER MANAGEMENT OF THESE COMPONENTS IS CRITICAL FOR THE FINANCIAL HEALTH OF BEHAVIORAL HEALTH ORGANIZATIONS.

PATIENT REGISTRATION AND INSURANCE VERIFICATION

ACCURATE PATIENT REGISTRATION IS THE FIRST STEP IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT. COLLECTING COMPLETE AND CORRECT PATIENT INFORMATION, INCLUDING INSURANCE DETAILS, ENSURES SMOOTH PROCESSING. INSURANCE VERIFICATION CONFIRMS COVERAGE ELIGIBILITY, BENEFITS, AND CO-PAY RESPONSIBILITIES, WHICH REDUCES CLAIM REJECTIONS AND FACILITATES TIMELY PAYMENTS.

CLINICAL DOCUMENTATION AND CODING

CLINICAL DOCUMENTATION MUST REFLECT THE SERVICES PROVIDED ACCURATELY TO SUPPORT BILLING AND REIMBURSEMENT. BEHAVIORAL HEALTH PROVIDERS USE SPECIFIC CODING SYSTEMS SUCH AS ICD-10-CM FOR DIAGNOSES AND CPT OR HCPCS CODES FOR PROCEDURES. PROPER DOCUMENTATION AND CODING ARE ESSENTIAL TO COMPLY WITH PAYER REQUIREMENTS AND AVOID CLAIM DENIALS DUE TO ERRORS OR OMISSIONS.

CLAIMS SUBMISSION AND FOLLOW-UP

CLAIMS SUBMISSION INVOLVES ELECTRONICALLY OR MANUALLY SUBMITTING BILLING INFORMATION TO PAYERS. BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT REQUIRES TIMELY AND ACCURATE CLAIMS TO PREVENT PROCESSING DELAYS. POST-SUBMISSION FOLLOW-UP INCLUDES TRACKING CLAIM STATUS, ADDRESSING DENIALS OR REJECTIONS, AND RESUBMITTING CORRECTED CLAIMS AS NEEDED.

PAYMENT POSTING AND ACCOUNTS RECEIVABLE MANAGEMENT

Once payments are received, posting them accurately to patient accounts is crucial for maintaining financial records. Managing accounts receivable involves monitoring outstanding balances, sending patient statements, and pursuing collections when necessary. Efficient management reduces the days in accounts receivable and improves cash flow.

CHALLENGES IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT

BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT FACES SEVERAL UNIQUE CHALLENGES THAT CAN IMPACT THE FINANCIAL PERFORMANCE OF PROVIDERS. OVERCOMING THESE OBSTACLES REQUIRES A CLEAR UNDERSTANDING OF THE ISSUES AND PROACTIVE STRATEGIES TO ADDRESS THEM. THESE CHALLENGES OFTEN STEM FROM REGULATORY COMPLEXITIES, PAYER POLICIES, AND THE SENSITIVE NATURE OF BEHAVIORAL HEALTH SERVICES.

COMPLEX REGULATORY ENVIRONMENT

BEHAVIORAL HEALTH PROVIDERS MUST COMPLY WITH A RANGE OF REGULATIONS, INCLUDING HIPAA FOR PATIENT PRIVACY AND SPECIALIZED RULES LIKE 42 CFR PART 2 THAT PROTECT SUBSTANCE ABUSE TREATMENT RECORDS. THESE REGULATIONS COMPLICATE BILLING PROCESSES AND REQUIRE HEIGHTENED ATTENTION TO DATA SECURITY AND PATIENT CONSENT, AFFECTING REVENUE CYCLE WORKFLOWS.

INSURANCE AND REIMBURSEMENT ISSUES

MANY BEHAVIORAL HEALTH SERVICES FACE INCONSISTENT COVERAGE AND REIMBURSEMENT RATES ACROSS DIFFERENT PAYERS. SOME INSURANCE PLANS IMPOSE LIMITATIONS ON MENTAL HEALTH SERVICES OR REQUIRE PRIOR AUTHORIZATIONS, LEADING TO DELAYED OR DENIED PAYMENTS. NAVIGATING THESE PAYER-SPECIFIC REQUIREMENTS IS A PERSISTENT CHALLENGE IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT.

DOCUMENTATION AND CODING COMPLEXITY

BEHAVIORAL HEALTH DIAGNOSES AND TREATMENT CODES CAN BE COMPLEX AND SUBJECT TO FREQUENT UPDATES. INACCURATE OR INCOMPLETE DOCUMENTATION MAY LEAD TO CLAIM DENIALS OR UNDERPAYMENTS. PROVIDERS MUST CONTINUOUSLY TRAIN STAFF AND UPDATE CODING PRACTICES TO KEEP PACE WITH CHANGES AND ENSURE BILLING ACCURACY.

BENEFITS OF EFFECTIVE BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT

IMPLEMENTING EFFICIENT BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT PRACTICES OFFERS NUMEROUS ADVANTAGES THAT ENHANCE BOTH FINANCIAL AND OPERATIONAL PERFORMANCE. THESE BENEFITS HELP PROVIDERS SUSTAIN THEIR SERVICES AND IMPROVE PATIENT CARE QUALITY BY REDUCING ADMINISTRATIVE BURDENS AND OPTIMIZING REVENUE STREAMS.

IMPROVED CASH FLOW AND FINANCIAL STABILITY

EFFECTIVE RCM REDUCES CLAIM DENIALS AND ACCELERATES PAYMENT CYCLES, LEADING TO IMPROVED CASH FLOW. BEHAVIORAL HEALTH ORGANIZATIONS CAN MAINTAIN FINANCIAL STABILITY, INVEST IN NEW TECHNOLOGIES, AND EXPAND SERVICES, ULTIMATELY BENEFITING PATIENTS AND COMMUNITIES.

ENHANCED COMPLIANCE AND RISK MANAGEMENT

PROPER MANAGEMENT OF BILLING AND DOCUMENTATION ENSURES ADHERENCE TO REGULATORY STANDARDS, REDUCING THE RISK OF AUDITS, FINES, AND LEGAL ISSUES. MAINTAINING COMPLIANCE ALSO PROTECTS PATIENT INFORMATION AND FOSTERS TRUST BETWEEN PROVIDERS AND PAYERS.

OPTIMIZED OPERATIONAL EFFICIENCY

STREAMLINED REVENUE CYCLE PROCESSES FREE UP ADMINISTRATIVE RESOURCES, ALLOWING STAFF TO FOCUS MORE ON PATIENT CARE AND LESS ON BILLING DISPUTES. AUTOMATION AND CLEAR WORKFLOWS REDUCE ERRORS AND IMPROVE OVERALL OPERATIONAL PRODUCTIVITY.

BEST PRACTICES AND STRATEGIES FOR OPTIMIZATION

Behavioral health revenue cycle management can be optimized through a combination of technology, staff training, and process improvements. These best practices help providers overcome common challenges and maximize revenue capture while maintaining compliance.

LEVERAGE TECHNOLOGY AND AUTOMATION

Utilizing electronic health records (EHR) integrated with RCM software automates many manual tasks such as eligibility checks, claim submissions, and payment posting. Automation reduces errors and accelerates the billing cycle, improving overall revenue performance.

STAFF TRAINING AND EDUCATION

REGULAR TRAINING FOR CLINICAL AND ADMINISTRATIVE STAFF ON CODING UPDATES, DOCUMENTATION STANDARDS, AND PAYER REQUIREMENTS ENSURES ACCURACY AND COMPLIANCE. EDUCATED STAFF ARE BETTER EQUIPPED TO IDENTIFY POTENTIAL ISSUES FARLY AND MITIGATE DENIALS.

IMPLEMENT ROBUST DENIAL MANAGEMENT

PROACTIVELY TRACKING AND ANALYZING CLAIM DENIALS HELPS IDENTIFY PATTERNS AND ROOT CAUSES. DEVELOPING A STRUCTURED DENIAL MANAGEMENT PROCESS ENABLES TIMELY CORRECTIONS AND RESUBMISSIONS, REDUCING REVENUE LOSS.

MAINTAIN CLEAR COMMUNICATION WITH PAYERS AND PATIENTS

ESTABLISHING TRANSPARENT COMMUNICATION CHANNELS WITH INSURANCE COMPANIES FACILITATES QUICKER RESOLUTION OF BILLING ISSUES. ADDITIONALLY, EDUCATING PATIENTS ABOUT THEIR FINANCIAL RESPONSIBILITIES PROMOTES TIMELY PAYMENTS AND REDUCES CONFUSION.

REGULAR PERFORMANCE MONITORING AND REPORTING

TRACKING KEY PERFORMANCE INDICATORS (KPIS) SUCH AS DAYS IN ACCOUNTS RECEIVABLE, DENIAL RATES, AND COLLECTION PERCENTAGES ALLOWS BEHAVIORAL HEALTH PROVIDERS TO ASSESS THE EFFECTIVENESS OF THEIR REVENUE CYCLE MANAGEMENT AND MAKE DATA-DRIVEN IMPROVEMENTS.

- 1. Ensure accurate patient data collection and insurance verification.
- 2. MAINTAIN UP-TO-DATE KNOWLEDGE OF BEHAVIORAL HEALTH CODING AND DOCUMENTATION STANDARDS.
- 3. Utilize technology to automate repetitive revenue cycle tasks.
- 4. DEVELOP A PROACTIVE APPROACH TO DENIAL MANAGEMENT AND CLAIMS FOLLOW-UP.
- 5. FOSTER CONTINUOUS STAFF EDUCATION AND TRAINING PROGRAMS.

FREQUENTLY ASKED QUESTIONS

WHAT IS BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT (RBCM) REFERS TO THE PROCESS OF MANAGING THE FINANCIAL ASPECTS OF BEHAVIORAL HEALTH SERVICES, INCLUDING PATIENT REGISTRATION, INSURANCE VERIFICATION, BILLING, CODING, CLAIMS SUBMISSION, PAYMENT POSTING, AND DENIAL MANAGEMENT TO ENSURE OPTIMAL REIMBURSEMENT AND FINANCIAL PERFORMANCE.

WHY IS REVENUE CYCLE MANAGEMENT IMPORTANT IN BEHAVIORAL HEALTH?

REVENUE CYCLE MANAGEMENT IS CRUCIAL IN BEHAVIORAL HEALTH BECAUSE IT HELPS PROVIDERS EFFICIENTLY MANAGE BILLING AND COLLECTIONS, REDUCE CLAIM DENIALS, IMPROVE CASH FLOW, AND ENSURE COMPLIANCE WITH COMPLEX REGULATIONS, ULTIMATELY SUPPORTING THE SUSTAINABILITY OF BEHAVIORAL HEALTH SERVICES.

WHAT ARE COMMON CHALLENGES IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

COMMON CHALLENGES INCLUDE HANDLING COMPLEX INSURANCE REQUIREMENTS, FREQUENT CHANGES IN PAYER POLICIES, MANAGING PATIENT ELIGIBILITY AND BENEFITS, DEALING WITH HIGH CLAIM DENIAL RATES, ENSURING ACCURATE CODING, AND MAINTAINING COMPLIANCE WITH PRIVACY REGULATIONS LIKE HIPAA.

HOW CAN TECHNOLOGY IMPROVE BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

TECHNOLOGY, SUCH AS ELECTRONIC HEALTH RECORDS (EHR), PRACTICE MANAGEMENT SOFTWARE, AND AUTOMATED BILLING SYSTEMS, CAN STREAMLINE WORKFLOWS, REDUCE ERRORS, IMPROVE CLAIM SUBMISSION ACCURACY, PROVIDE REAL-TIME ELIGIBILITY VERIFICATION, AND ENHANCE REPORTING CAPABILITIES FOR BETTER DECISION-MAKING.

WHAT ROLE DOES CODING PLAY IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

ACCURATE CODING IS ESSENTIAL IN BEHAVIORAL HEALTH RCM AS IT ENSURES PROPER DOCUMENTATION OF SERVICES RENDERED, FACILITATES CORRECT BILLING, REDUCES CLAIM DENIALS, AND ENSURES COMPLIANCE WITH PAYER GUIDELINES, DIRECTLY IMPACTING REIMBURSEMENT RATES AND FINANCIAL OUTCOMES.

HOW DO CHANGES IN HEALTHCARE REGULATIONS AFFECT BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

Changes in healthcare regulations, such as updates in billing codes, telehealth reimbursement policies, or privacy laws, require behavioral health providers to continuously adapt their revenue cycle processes to remain compliant and optimize reimbursement.

WHAT STRATEGIES CAN REDUCE CLAIM DENIALS IN BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

STRATEGIES INCLUDE THOROUGH PATIENT ELIGIBILITY VERIFICATION BEFORE SERVICES, ACCURATE AND UP-TO-DATE CODING, TIMELY SUBMISSION OF CLAIMS, PROMPT FOLLOW-UP ON DENIED CLAIMS, STAFF TRAINING ON PAYER REQUIREMENTS, AND LEVERAGING ANALYTICS TO IDENTIFY AND ADDRESS DENIAL TRENDS.

HOW DOES PATIENT ENGAGEMENT IMPACT BEHAVIORAL HEALTH REVENUE CYCLE MANAGEMENT?

ENGAGING PATIENTS THROUGH CLEAR COMMUNICATION ABOUT THEIR FINANCIAL RESPONSIBILITIES, PROVIDING EASY PAYMENT OPTIONS, AND OFFERING FINANCIAL COUNSELING CAN IMPROVE COLLECTIONS, REDUCE BAD DEBT, AND ENHANCE OVERALL REVENUE CYCLE EFFICIENCY IN BEHAVIORAL HEALTH SETTINGS.

ADDITIONAL RESOURCES

FLOW AND REDUCING CLAIM DENIALS.

- 1. Behavioral Health Revenue Cycle Management: A Comprehensive Guide
 This book offers an in-depth exploration of revenue cycle management (RCM) specifically tailored for behavioral health providers. It covers the entire billing process, from patient registration to final payment, highlighting common challenges and best practices. Readers will gain practical strategies for improving cash
- 2. Optimizing Revenue in Behavioral Health Services
 Focusing on financial optimization, this book provides actionable insights on enhancing revenue streams in behavioral health organizations. It discusses coding, billing compliance, and payer contract negotiations. The text is ideal for administrators seeking to maximize profitability while maintaining quality patient care.
- 3. Behavioral Health Coding and Billing Essentials
 Designed as a practical manual, this book breaks down the complexities of coding and billing in behavioral

HEALTH. IT INCLUDES DETAILED EXPLANATIONS OF CPT AND ICD-10 CODES RELEVANT TO MENTAL HEALTH AND SUBSTANCE ABUSE TREATMENT. THE GUIDE HELPS PROFESSIONALS AVOID COMMON CODING ERRORS THAT LEAD TO CLAIM REJECTIONS.

4. IMPROVING COLLECTIONS AND CASH FLOW IN BEHAVIORAL HEALTH

This title delves into strategies for enhancing collections and managing accounts receivable in behavioral health practices. It offers tips on patient financial communication, payment plan structuring, and leveraging technology to streamline collections. The book emphasizes the importance of balancing financial health with patient satisfaction.

- 5. COMPLIANCE AND RISK MANAGEMENT IN BEHAVIORAL HEALTH REVENUE CYCLE
- THIS BOOK ADDRESSES THE CRITICAL ISSUES OF REGULATORY COMPLIANCE AND RISK MANAGEMENT WITHIN BEHAVIORAL HEALTH REVENUE CYCLES. IT OUTLINES KEY LEGAL REQUIREMENTS, AUDIT PREPARATION, AND FRAUD PREVENTION TECHNIQUES.

 HEALTHCARE MANAGERS WILL FIND VALUABLE GUIDANCE ON MAINTAINING ETHICAL AND COMPLIANT BILLING OPERATIONS.
- 6. Technology Solutions for Behavioral Health Revenue Cycle Management
 Exploring the role of technology, this book reviews software tools and electronic health record (EHR)
 INTEGRATIONS THAT IMPROVE RCM EFFICIENCY. IT COVERS AUTOMATION, DATA ANALYTICS, AND TELEHEALTH BILLING
 CHALLENGES. BEHAVIORAL HEALTH ORGANIZATIONS CAN LEARN HOW TO LEVERAGE TECHNOLOGY TO REDUCE ADMINISTRATIVE
 BURDEN AND INCREASE ACCURACY.
- 7. FINANCIAL LEADERSHIP IN BEHAVIORAL HEALTH ORGANIZATIONS

THIS RESOURCE TARGETS FINANCIAL LEADERS IN BEHAVIORAL HEALTH, OFFERING LEADERSHIP STRATEGIES TO DRIVE REVENUE CYCLE SUCCESS. TOPICS INCLUDE BUDGETING, FINANCIAL REPORTING, AND STAFF TRAINING FOR BILLING TEAMS. THE BOOK EMPHASIZES ALIGNING FINANCIAL GOALS WITH ORGANIZATIONAL MISSION AND PATIENT CARE PRIORITIES.

- 8. PATIENT ACCESS AND INTAKE BEST PRACTICES FOR BEHAVIORAL HEALTH
- FOCUSING ON THE FRONT-END OF THE REVENUE CYCLE, THIS BOOK OUTLINES BEST PRACTICES FOR PATIENT ACCESS AND INTAKE PROCESSES. IT DISCUSSES ELIGIBILITY VERIFICATION, PRE-AUTHORIZATION, AND PATIENT DATA COLLECTION TECHNIQUES.

 IMPROVING THESE AREAS HELPS REDUCE CLAIM DENIALS AND ACCELERATES PAYMENT TIMELINES.
- 9. BEHAVIORAL HEALTH REVENUE CYCLE ANALYTICS AND PERFORMANCE IMPROVEMENT

This title highlights the use of data analytics to monitor and improve revenue cycle performance in behavioral health settings. It explains key performance indicators (KPIs), reporting tools, and continuous improvement methodologies. Practitioners will learn how to identify bottlenecks and implement data-driven solutions for financial health.

Behavioral Health Revenue Cycle Management

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behavioral health revenue cycle management: Lean Behavioral Health Joseph P. Merlino, Joanna Omi, Jill Bowen, 2014-01-08 Lean Behavioral Health: The Kings County Hospital Story is the first lean book that focuses entirely on behavioral health. Using the principles of the Toyota Production System, or lean, the contributors in this groundbreaking volume share their experience in transforming a major safety net public hospital after a tragic and internationally publicized event. As the largest municipal hospital system in the United States, the New York City Health & Hospitals Corporation adopted lean as the transformational approach for all of its hospitals and clinics. Kings

County Hospital Center, one of the largest providers of behavioral health care in the country, continues on its transformational journey utilizing lean's techniques. While not every event was fully successful, most were and every event, including failures, increased the knowledge base about how to continually improve quality and safety. Having made major changes, Kings County Hospital Center is now recognized as a center for transformation and quality receiving high marks from oversight agencies. This volume begins by describing the basic principles of the lean approach-adding value, eliminating waste, and tapping the organization's line staff to create and sustain dramatic change. An overview of the use of lean from a quality improvement perspective follows. Lean tools are applied to many services that comprise the behavioral health value stream and these stories are highlighted. The experts in identifying waste and adding value are the line staff whose voices are captured in the clinical chapters. Insights learned by event participants are emphasized as teaching points to provide context for what has worked or has not worked at Kings County Hospital Center. While the burning platform at Kings County Hospital Center was white hot and while the Department of Justice scrutinized its quality of patient care, the application of lean methods and tools has transformed the hospital into a potential model for behavioral health programs facing the challenges of the present healthcare environment. It is a must-have story for clinicians, administrators and other leaders in the mental health field devoted to improving quality and safety at their hospitals and clinics.

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behavioral health revenue cycle management: <u>Healthcare Financial Management</u> Cassandra R. Henson, 2023-06-29 Healthcare Financial Management: Applied Concepts and Practical Analyses is a comprehensive and engaging resource for students in health administration, health management, and related programs. It brings together the problem-solving, critical-thinking, and decision-making skills that students need to thrive in a variety of health administration and management roles. Engaging case studies, practice problems, and data sets all focus on building the

core skills and competencies critical to the success of any new health administrator. Real-world examples are explored through a healthcare finance lens, spanning a wide variety of health care organizations including hospitals, physician practices, long-term care, and more. Core conceptual knowledge is covered in detailed chapters, including accounting principles, revenue cycle management, and budgeting and operations management. This conceptual knowledge is then brought to life with an interactive course project, which allows students to take ownership of and apply their newly-acquired skills in the context of a nuanced real-world scenario. Healthcare Financial Management is an engaging and thorough resource that will equip students with both the theoretical and practical skills they need to make a difference in this dynamic and rapidly-growing field. Key Features: Student-focused textbook that builds critical thinking, problem-solving and decision-making skills around financial strategy, financial management, accounting, revenue cycle management, budgeting and operations, and resource management 20+ years of the author's professional industry experience is applied to the textbook theory, preparing students for the complexities of real-world scenarios Microsoft Excel exercises accompany the standard healthcare finance calculations, for hands-on practice and application of concepts Chapter case studies based on timely subject matter are presented at the end of every chapter to reinforce key concepts An interactive course project demonstrates the entire healthcare finance role by bringing together the healthcare finance concepts and calculations in an all-inclusive exercise

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